## 2019 **PERFORMANCE MANAGEMENT**

## **TRAINING**



## POSITIVE RESPONSIVE INTERACTIVE MENTORING ENGAGING



#### PERFORMANCE MANAGEMENT





Good performance management is a continuous, positive collaboration between the employee and the manager all year round Most employees want to be successful contributors. They want to know what is expected of them and how they can most effectively achieve those expectations



#### EMPLOYEE & MANAGER RESPONSIBILITIES





Clearly communicate expectations

Be responsible & fair when evaluating performance





Discuss tools, training, & information needed to succeed Address performance issues in a proactive & timely manner in order to resolve them before they become significant





Offer regular, timely, & constructive feedback

Recognize successes & achievements



#### PERFORMANCE CYCLE





#### PLANNING STAGE



# ACTION Review job description Ensure clarity on roles & responsibilities Agree on goals and key areas of focus Discuss expectations Discuss training & development

### TIMING

Planning should be completed annually during the company-wide focal process, or when an employee is newly hired, newly promoted or recently transferred to a new project

List a goal or key area of	focus for 2019:
List a goal or key a	
Insert notes or add	Employee: Title: Department:
	PLANNING GUIDELINES: The Planning stage provides the manager and the employee with an opportunity to review duties and responsibilities and agree upon goals and/or key areas of focus for the current performance cycle. INSTRUCTIONS: The Planning form should be completed by the manager or employee. List goals and/or key areas of
Insert a Check-in d necessary.	The raining tom's aroub de conjueed by the initiate of employee. Lis goals and/or key areas on focus along with any notes or additional comments. Insert a check-in diate. Check-in meetings are recommended to occur every 30 days or as often as necessary. The Planning form should be reviewed, agreed upon and signed by the manager and employee during the Planning meeting. After completing the Planning meeting, the employee or manager should email the signed Planning form to <u>PRIME@bernards.com</u> .
	List a goal or key area of focus for 2019:
EMPLOYEE NAME	
MANAGER NAME	List a goal or key area of focus for 2019:

#### CHECK-IN STAGE

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#### ACTION

- Status check on goals & key areas of focus
- Address concerns
- Clarify expectations
- Acknowledge accomplishments

### TIMING

Check-in should be completed annually during the company-wide focal process, or as often as the manager deems necessary. Employees are welcome to request additional check-ins as needed

c		CHECK-IN FORM ide optional comments to support the status of their goals es, concerns or assistance needed.			
		CHECK-IN FORM			
c	Employee:				
1	Title:				_
	Department:				
Þ.	updates on agreed INSTRUCTIONS: The Check-in form areas of focus, the comments to supp form should be re	provides the manager and the employee with an opportuni upon goals and/or key areas of focus for the current perfor may be initiated by the manager or employee. Insert agreect n check the appropriate status box. The employee and man ord status ratings. If applicable, insert the next scheduled Of viewed and discussed by the manager and employee during he Check-in meeting, the employee or manager should emai	d upon goal ger may pr eck-in date the Check-ii	e. s and/ ovide . The n mee	<sup>/</sup> or key optional Check-in :ting.
	Insert agreed upo	n goals and/or key areas of focus:	Completed	On Track	Needs Attention
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2019 Performance Check-i

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2019 Perfo

Revised: 1/30/19

#### **EVALUATION STAGE**

**ACTION** 

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transfer, etc.)

Review Duties & Responsibilities

Assessment forms should be completed annually

during the company-wide focal process, or when

an employee status changes (I.e. promotion,

Provide ratings & comments

Provide additional feedback

Acknowledge & signature

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## Employee: Project Manager Department: Operations Manager: Operations

#### PERFORMANCE EVALUATION GUIDELINES:

The Performance Evaluation process provides the employee and manager with an opportunity to discuss performance. The discussion should include on-going dialogue between the two so that a shared understanding of past performance and future expectations can be achieved.

#### INSTRUCTIONS:

#### Section 1: Duties and Responsibilities

Review your Duties and Responsibilities and select a rating for each. For duties and responsibilities that do not apply, choose N/A from the dropdown box. Provide comments at the end of Section 1 to support your ratings.

#### Section 2: Additional Feedback

Carefully read the Additional Feedback questions and select a rating for each. Provide comments at the end of Section 2 to support your ratings. List notable accomplishments as well as opportunities for development in the appropriate comment boxes.

#### Section 3: Acknowledgement and Signature

Electronically sign and date the Self-Assessment form and email it to your manager at least 7 days prior to the Performance Evaluation meeting. Your manager will review the Self-Assessment form with you during the Performance Evaluation meeting.

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#### QUESTIONS?



## Email PRIME@bernards.com